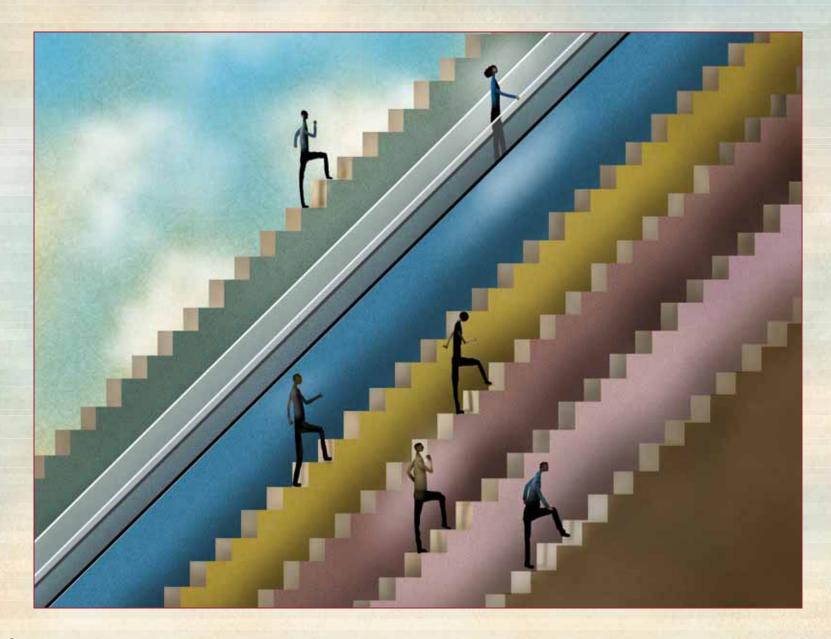


СЛОН

2016 IN REVIEW



Why is it important to "streamline the business of healthcare?" Even while healthcare reform remains in flux, the need to improve administrative processes so that they are less burdensome, more accurate and less expensive continues to be an imperative. In a healthcare system with limited resources, dollars spent on inefficient business procedures can reduce those available for patient care. Every hour that providers struggle with credentialing or determining the correct payer is one less spent treating patients. No participant in the healthcare system is exempt from these burdens: not health plans, providers or patients.

That is why the work of CAQH is so vital in strengthening the healthcare industry, and why we are so proud of our accomplishments. With the strong support of our member health plans, and in concert with other collaborative industry partners, CAQH continues to have a significant impact on our vision to streamline the business of healthcare.

CAQH expertise in provider data has long been an organizational hallmark, beginning with our first solution, the Universal Credentialing Datasource (now **CAQH ProView**). In 2016, CAQH added to our suite of CAQH Solutions® to address industry needs for timely, accurate provider data with the widespread launch of **DirectAssure** for provider directories and the development of a primary source verification solution, **VeriFide**. The organization also convened a new industry-wide collaboration to address many of the ongoing challenges in provider data.

Our goal of enabling real-time, electronic business transactions in healthcare continues through the work of **CAQH CORE**, which developed a certification test site for Phase IV operating rules in 2016. The **CAQH Index** reports annually on the industry progress toward this goal.

To execute the critical mission of our organization, we have invested in expanding the range and depth of expertise within the team. This world-class workforce, combined with our depth of experience, uniquely positions CAQH to develop actionable, collaborative solutions to long-term industry challenges. With these strengths, we will continue to transform business processes, resulting in lower costs and fewer burdens for everyone who works in—and depends upon—the healthcare system.

Rom J. Chimachance

Executive Director

CAQH Proview[®]

THE CHALLENGE

For more than a decade, the CAQH Universal Credentialing Datasource collected self-reported professional information from over a million healthcare providers, eliminating their need to submit manual credentialing forms to each health plan with which they participated. Providers also sought relief from the ongoing administrative burden of updating their professional and practice information in a variety of different ways. The need for provider data that is accurate, timely and complete has continued to grow for an expanded number of business uses at health plans, hospitals, health systems and provider practices.

THE SOLUTION

The launch of CAQH ProView in 2015 on a new platform enabled greater flexibility and growth for the solution. The challenge for 2016 was to improve the accuracy of the data within the solution, as well as to expand its use in addressing additional, industry-wide provider data needs. The suite of CAQH Solutions that leverage this rich information from 1.4 million healthcare providers now includes DirectAssure® (increasing provider directory accuracy), SanctionsTrack® (delivering multi-state information on licensure disciplinary actions) and VeriFide™ (streamlining primary source verification), which will launch in early 2017.

In 2016, CAQH ProView enhancements focused largely on improving data quality. In some cases, providers were required to submit data that had previously been optional, including more detailed information about provider liability insurance. New data validation methods include standardizing location addresses with US Postal Service addresses and format, and ensuring tax ID numbers are validated against an external source. Other technological advances include a "Live Chat" feature to assist providers in real-time as they fill out their application and advanced matching logic to remove overlapping records.

The number of organizations that use CAQH ProView continued to grow to more than 900. CAQH also initiated campaigns to expand the number of participating dental providers. An increased number of national and regional dental plans began participating in the solution, and CAQH worked to better understand the special needs of providers and plans in this industry segment with the launch of a new Dental Provider Data Work Group. Work continued with member health plans to develop VeriFide, a groundbreaking electronic solution to streamline provider primary source verification for credentialing with health plans. Launching in February 2017, the solution will employ advanced technology to integrate seamlessly with CAQH ProView and leverage its data. VeriFide will further the automated primary source process by integrating with primary data sources. This elimination of manual processes will reduce the time required for verification and the likelihood of human error.

Additionally, over time, VeriFide will align the credentialing dates of each provider into a common "anchor date." This will enable plans to share a common set of verified provider information, reducing administrative costs by eliminating the need for each plan to manage its own data verification process. The solution will also reduce the administrative burden on providers by decreasing the repetitive requests from multiple plans seeking the same information.

Direct Assure®

THE CHALLENGE

There has long been an industry imperative to improve the quality of information within health plan provider directories. Notably, both federal and state regulations focused on this issue have grown exponentially over the past two years. In 2016, the Centers for Medicare and Medicaid Services required updates of provider information at least guarterly for all Medicare Advantage plans; requirements for Qualified Health Plans participating in the Federally Facilitated Marketplace have also gone into effect. Twenty-six states and the District of Columbia have enacted legislation or regulations that require health plans (and dental plans in some cases) to take specific actions to improve directory accuracy. But encouraging providers to update their practice data in a timely manner continued to be a significant industry challenge.

THE SOLUTION

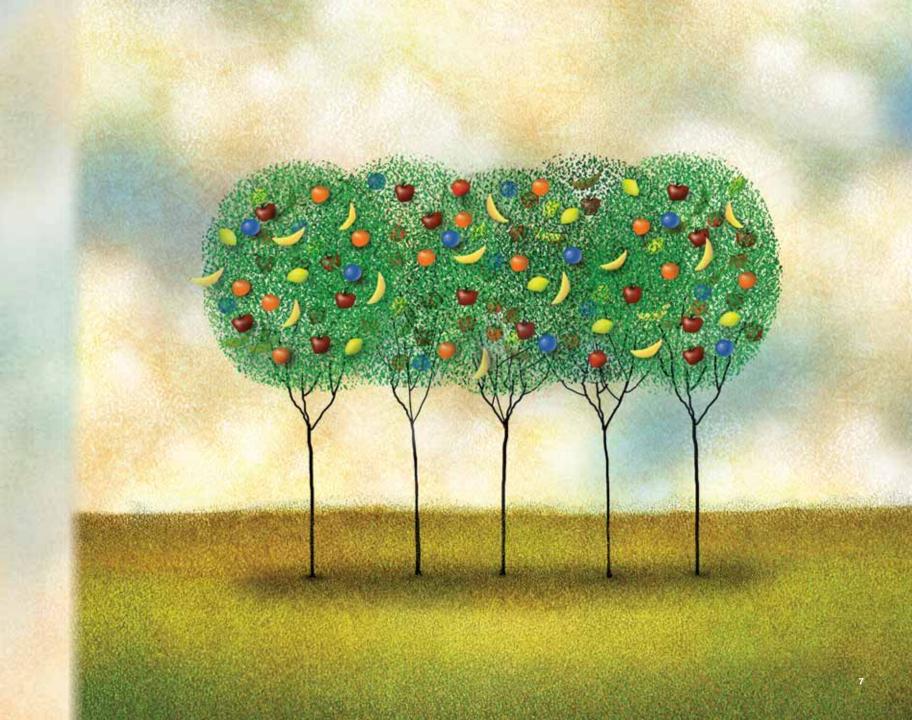
In collaboration with health plans—and with input from healthcare providers—CAQH developed DirectAssure, a new solution within the CAQH Proview platform. DirectAssure enables providers to easily review, update and confirm their practice information for the provider directories of multiple plans. The solution decreases the need for each plan to reach out to network providers to confirm directory data, simultaneously reducing the administrative burden on providers. Following seven months of accelerated development in 2015, CAQH launched DirectAssure in January 2016. This new solution has proved to be a successful way for health plans to update and improve the accuracy of their provider directories.

NCQA soon announced that the solution was an acceptable source for most of their directory requirements. By the end of 2016, more than 500,000 providers on the rosters of participating plans had logged into CAQH ProView, reviewed the new "Provider Directory Snapshot," made necessary changes to their practice data and attested to its accuracy. In fact, 72 percent of those providers responded to the system query within 90 days, after only one email, and providers continued to respond over subsequent months.

This high level of engagement is attributed to the fact that more than 1.4 million providers and their practice managers routinely engage with CAQH ProView to review, update and re-attest their practice information. This is then shared with hundreds of participating plans for credentialing and other data uses. Via surveys, focus groups and usability sessions, CAQH sought to deepen its understanding of provider behavior and motivations.

CAQH also worked with participating plans to build channels and workflows into their IT systems to efficiently process data and comply with regulatory timeframes. Plans invested in improved integration with DirectAssure, beginning to build the necessary infrastructure with the goal of seamlessly integrating information with their internal data systems. Additionally, the system enabled the matching of practice identifiers against external sources, including USPS standardized addresses, Type 1 and 2 NPI and practice tax ID numbers.

The ongoing participation of member plans in the Provider Data Work Group has resulted in a robust plan for continued development of the solution in 2017. Enhancements will include new ways to dramatically reduce incorrect locations within directories, and the ability for plans to submit their internal data into DirectAssure for a direct comparison with provider-submitted information.



EnrollHub®

THE CHALLENGE

The reluctance of healthcare providers to participate in electronic funds transfer (EFT) with health plans springs from a combination of concerns: fears about the security of the transfer, misperceptions about plans withdrawing monies from their accounts and the cumbersome process of EFT enrollment with numerous plans. Providers may not realize that staff time for receiving, recording and depositing paper checks; days-long delay in receiving checks; and the possibility they may be lost or stolen creates a very real financial drain on revenue cycle management. In fact, the 2015 CAQH Index found that provider costs related to manual payments are three times greater than for electronic payments.

THE SOLUTION

Part of the CAQH suite of provider data solutions, EnrollHub enables healthcare providers to enroll in EFT and ERA with multiple health plans for electronic payments and electronic remittance advice through one easy, secure process. Providers control their banking information at all times and any changes are automatically transmitted to plans with which they participate. Banking information is verified by the solution for additional security, and plans receive clear, legible information for their internal systems. Through increased provider use of EFT and ERA, CAQH estimates that EnrollHub has saved the healthcare industry more than \$35 million since its launch in 2014.

Provider participation increased significantly: cumulative enrollment totals 170,000 practices, representing more than 500,000 individual providers. In 2016 alone, 90,000 practices joined – a doubling over the previous two years. CAQH attributes this increase to several factors: continued outreach and education to providers about the benefits of EFT, ongoing outreach to plans through conference presentations and industry publications, and an increase in health and dental plans requiring their providers sign up for EFT/ERA using EnrollHub. CAQH also continued its successful efforts to engage more participating dental plans and their network dentists; the 2015 CAQH Index showed that only 6 percent of dental practices used EFT.

The CAQH Solutions team continued to develop new functionality for EnrollHub, easing provider enrollment in EFT as additional plans participate in the solution. This included a new "Pop Up" screen upon login, making providers aware of newly participating plans. A new opt-in universal enrollment feature is in development for a 2017 launch, enabling providers to pre-approve participation with any plan that joins the solution after a provider's initial enrollment.





COB Smart[®]

THE CHALLENGE

An estimated 5 percent of commercially insured individuals are covered by more than one health plan. This overlapping coverage is a challenge for both plans and patients alike. Members may forget they have duplicate coverage or which plan has primary responsibility for payment. Those patients and their healthcare providers may have claims denied or paid incorrectly, and plans are forced to remedy errors after the fact.

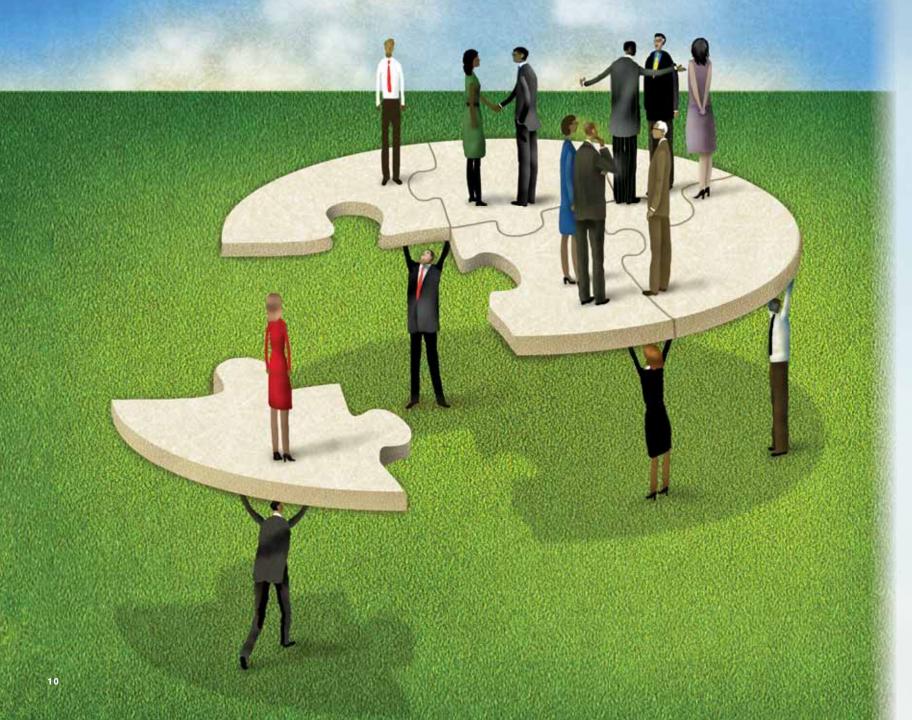
THE SOLUTION

COB Smart enables health plans to "get it right the first time" by comparing weekly coverage data from multiple health plans, determining overlapping coverage and returning information on the correct order of benefits to all plans covering that member. The result not only means less administrative work on the part of the plan; member problems and calls are also reduced. This solution is unique—no other product or service addresses this critical industry need and the positive reception COB Smart has enjoyed among plans demonstrates that. Additionally, CAQH has worked with clearinghouses to develop their capacity to deliver more accurate coverage data directly to providers, resulting in more accurate claim submissions at the point of care.

The number of covered health plans members within COB Smart continued to grow in 2016 and includes commercial, Medicare Advantage and Medicaid Managed Care Organization lines of business. CAQH estimates that since the solution's launch two years ago, the identification of additional, unknown instances of overlapping coverage between health plan members has led to more than \$100 million in total claims savings for participating plans. The plans also reported additional benefits, including a reduction in member and provider abrasion and greater claims staff satisfaction.

CAQH enhanced the COB Smart infrastructure to improve current performance and enable additional system capabilities in the future. It also undertook a new effort to improve the capabilities of participating plans to consume and evaluate the member data provided by COB Smart. This results in better understanding and shared best practices among plans so they can realize the greatest value from the solution.

CAQH has been working with clearinghouses, sharing overlapping coverage information and enabling them to deliver more accurate patient coverage information directly to healthcare providers. They do so by enriching the "other coverage" segment of standard 270/271 eligibility responses with COB Smart Data. Four national clearinghouses are currently engaged in this effort and implementations are underway for an additional three. A new certification program to formally recognize clearinghouses that partner with COB Smart is expected in 2017.



CAQH CORE®

THE CHALLENGE

Organizations have a critical need to electronically share large quantities of data quickly and accurately. Banking, telecommunications and many other industries have long embraced technical standards, along with the supporting operating rules that specify the business actions each party must follow to ensure that a high volume of reliable transactions can be conducted smoothly. Healthcare, however, was behind other industries in developing and adopting a common set of operating rules that support those standards. This meant that a large number of business transactions were conducted manually (e.g., by phone, mail or fax), and were more costly and less timely as a result.

THE INITIATIVE

A decade ago, CAQH established the Committee on Operating Rules for Information Exchange® (CAQH CORE), an industrywide collaboration of more than 130 organizations committed to the development and adoption of healthcare operating rules for electronic business transactions. In 2012, CAQH CORE was named by the Secretary of the Department of Health and Human Services (HHS) as the author of three phases of operating rules for HIPAAmandated standards for electronic transactions: eligibility and claim status, electronic funds transfer (EFT) and electronic remittance advice (ERA). CAQH CORE offers a voluntary certification program so organizations can demonstrate that they have adopted, and are following, the operating rules. Organizations that create, use or transmit administrative healthcare data (such as health plans, healthcare providers, clearinghouses, practice management systems and other vendors) can earn the CORE certification seal. CAQH CORE reached a significant milestone, awarding 300 CORE Certifications to health plans, hospitals and health systems, state Medicaid agencies, clearinghouses and vendors—an increase of more than 30 percent from the previous year. It also issued the initial findings of a Certification Progress Report, showing that 76 percent of commercially insured and 44 percent of publicly insured U.S. lives are covered by health plans which are CORE Certified in Phases I and II. Adoption of the CAQH CORE Phase III Operating Rules also gained traction; about one-quarter of U.S. lives are covered by a health plan certified in Phase III. Through an ongoing communications campaign, the organization continued to raise awareness of CORE Certification as the industry "gold standard."

CAQH CORE Phase IV Operating Rules were approved at the end of 2015. These rules address healthcare claims and prior authorization, enrollment and disenrollment, and premium payments. In 2016, CAQH CORE built and beta-tested the Phase IV testing site, the crucial step for organizations to demonstrate they are following those operating rules. It also provided implementation tools and educational materials and events (such as webinars and conference presentations) to support organizations as they prepare for implementation.

While the organization's commitment to fulfill its HHS designation remains strong, CAQH CORE views its mission and vision as broader than those efforts. It continues to develop operating rules that are voluntary—as it did when the organization was first created. In 2016, CAQH CORE began the rulemaking process for additional electronic prior authorization transactions that build on the foundational Phase IV Operating Rules. A four-fold environmental scan was launched to explore additional opportunities for streamlining prior authorization; a multi-stakeholder subgroup will launch in 2017 to determine future actions based on this scan. As value-based payment models have become more prevalent, so too has the need to streamline their data exchange needs. In 2016, CAQH CORE conducted extensive research and issued an interim report of industry opportunities for collaboration. It will build upon this work in 2017 to elicit and define specific recommendations for industry action.

CAQH INDEX

THE CHALLENGE

Since the initial development of the CAQH CORE Operating Rules in 2007, the organization has been committed to their implementation with the goal of replacing manual business transactions between providers and payers with fully electronic ones to reduce administrative costs and increase efficiencies. Manual transactions include resourceintensive steps such as phone calls to obtain information or mailing paper checks and claims data. Gauging the extent of this industry transition among both payers and providers is critical to highlighting actual progress—and to determining the gaps that remain.

THE INITIATIVE

The annual CAQH Index is the only industry source that measures adoption rates, along with the costs and savings associated with the shift from manual to electronic HIPAA routine business transactions between plans and providers. It seeks to illuminate the opportunity costs of traditional ways of doing business to encourage use of more efficient technologies long adopted by other industries. The CAQH Index is guided by an Advisory Council comprised of industry experts in claimsrelated transactions and business processes.

The 2015 CAQH Index was released early in 2016, and the 2016 Index was completed later in the year. The latest report was based on data submitted by U.S. healthcare providers and commercial health plans. Those plans represent over 140 million covered lives—almost half of the commercially insured U.S. population—and 5.4 billion transactions in 2015. Despite steady increases in industry adoption of HIPAA electronic administrative transactions, the report demonstrated a

remaining opportunity of \$9.4 billion in annual savings. For the first time, the Index reported on the provider time required for conducting manual vs. electronic transactions, demonstrating a potential gain of 1.1 million labor hours per week for providers.

The average adoption rate for fully electronic transactions varies significantly among the measured transactions, from 94 percent for claim submission and 76 percent for eligibility and benefit verification to only 18 percent for prior authorization and 6 percent for claims attachments (a new transaction analyzed in 2016). The other four transactions – claim payment, status inquiry, remittance advice and coordination of benefits claims – had adoption rates averaging from 55 to 63 percent. Importantly, trends over the past four years showed significant improvement, with substantially more transactions conducted electronically year over year.

A shift from manual transactions offers substantial opportunities for cost savings. On average, each manual transaction costs providers and plans \$3 more than automated electronic ones. Providers alone could save more than \$5 billion annually by using automated processes to check patients' eligibility and benefits. For the second year, the 2016 CAQH Index also included data about dental plans and providers; on average, adoption of electronic transactions is 30 percent lower for the dental industry compared with the broader healthcare industry.

To accelerate the adoption of electronic transactions, the 2016 CAQH Index proposed that industry share best practices; conduct targeted industry-led efforts to reduce adoption barriers (including financial incentives and contractual obligations); and perform systematic reviews of current standards, codes, operating rules and policies.





CAQH Provider Data Summit and Alliance

On September 29, 2016, CAOH convened more than 100 healthcare industry leaders from across the nation for a Provider Data Summit to address pressing challenges in an era of healthcare change and uncertainty. Provider data is foundational for many of the essential business processes of our healthcare system—directories, payments, referrals and credentialing—and poor quality data can undermine those processes.

Participants included healthcare providers, researchers and representatives from federal and state government, hospitals and health systems, health plans and consumer groups. Discussion was informed by a CAQH white paper produced in collaboration with healthcare policy and research firm Manatt Health—that described the difficulties of collecting and maintaining high-quality provider data. Speakers gave examples of problems and potential solutions, and addressed specific issues in a series of working groups. They collectively agreed that significant opportunity exists for the industry to work together in addressing major challenges:

- Few authoritative provider data "sources" exist, leading to waste in the healthcare system;
- Provider data requirements and "standards" vary widely;
- Provider data changes frequently; and
- Providers are not sufficiently engaged in the provider data dialogue.

Through these lively discussions, participants agreed on a framework for future action by the healthcare industry,

captured in the Summit Executive Summary:

- The industry needs a strong roadmap—a vision and articulation of a pragmatic approach to addressing provider data challenges and realizing progress toward high-quality provider data.
- After identifying a minimum data set that serves priority use cases across stakeholders, the industry must adopt standard definitions for each data element.
- The industry must be accountable for provider data quality and address questions such as "What comprises provider data quality?" and "How is quality benchmarked?"
- The industry needs to harmonize authoritative sources of truth, and a resource that aggregates provider data and validates and maintains high-quality data would represent a significant milestone.

To ensure these ideas move off the page and into action, in 2017 CAQH will convene the Provider Data Action Alliance, a group of healthcare industry stakeholders from across a wide range of public and private entities. The Alliance will articulate an industry-wide vision for provider data and identify the highest priority use cases and the data elements required to support them. The result of their efforts will be the development of a persuasive, actionable roadmap that illustrates how all parties can work together to ensure the availability of accurate and high-quality provider data—and begin to put in place the processes to do so.



Future Forward

Improving the quality of provider data will continue to be an emphasis for CAQH, by launching new initiatives, improving those that already are in use and expanding their use by more health plans, hospitals, provider practices, clearinghouses and vendors, as appropriate. As previously noted, CAQH will also convene the Provider Data Action Alliance, a multi-stakeholder group, to develop—and define the steps needed to implement—a strategic, actionable industry roadmap.

In 2017, CAQH is launching VeriFide, its new provider data verification solution, which will expand to all 50 states by year's end. CAQH ProView will continue refining elements to improve data accuracy, such as the use of standard US Postal Service addresses and enhanced product liability insurance verification. To further improve provider directory accuracy, in its next iteration DirectAssure will accept information from health plans to compare against data submitted directly by providers.

As CAQH develops new solutions and continues to improve those currently in use, it will assist participating organizations in realizing their full value. For example, CAQH will host a national CAQH Proview User Conference for Health Plans, and COB Smart will expand its integration with health plans and clearinghouses to capture overlapping coverage for more members, delivering that information at the point of care.

With the completion of the Phase IV operating rules and certification testing suite, CAQH CORE will continue its activities under the existing HIPAA mandates. It has also begun work on new, voluntary operating rules, the role that CORE was originally envisioned to play. This includes work on prior authorizations, as well as helping to define operating rules for electronic transactions in the transition from fee-for-service to value-based care.

Just as importantly, for both existing and future initiatives CAQH will continue to work diligently to ensure their widespread adoption. The greater the engagement in these endeavors by health plans, provider, hospitals, health systems, clearinghouses and vendors, the greater the benefit to the nation's healthcare system.

List of Members and Participating Organizations

1199 SEIU

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Absolute Total Care by Total Carolina Care Accenture Adena Health System Adva-Net Advantica Administrative Services Adventist Health Network Adventist Health Systems West Adventist HealthCare, Inc.

Aetna

Affiliated Chiropractic Network Affinity Health Plan AgeWell New York Akron General Managed Care Association Alabama PPO Network Resources LLC Alameda Alliance for Health Alegent Creighton Health Centralized Credentialing Alignment Healthcare USA Allegiance Benefit Plan Management, Inc. Alliance Behavioral Healthcare Alliance Health Partners Alliance Health Incorporated Allscripts AllyAlign Health, Inc. Alpha Care Medical Group AlphaCare New York, Inc. Altus ACE AlwaysCare Benefits, Inc. **America's Health Insurance** Plans (AHIP) America's Health Medical Services American Academy of Family Physicians (AAFP) American Behavioral

American Bealth Network of Indiana American Hospital Association (AHA) American Specialty Health, Inc. Amerigroup Community Care of New Mexico, Inc. Ameriaroup Community Care of Tennessee Ameriaroup Corporation Amerigroup Iowa Amerigroup Kansas Amerigroup Louisiana Amerigroup Maryland Amerigroup Nevada Amerigroup New Jersey Amerigroup New York Amerigroup Texas AmeriHealth Caritas Iowa AmeriHealth Caritas Louisiana AmeriHealth Caritas of District of Columbia AmeriHealth Caritas of Michigan AmeriHealth Mercy Health Plan Corporation Ameritas Life Insurance Corp. Amida Care Angeles IPA Anthem Blue Cross Blue Shield Anthem Blue Cross of California Anthem Blue Cross of Colorado Anthem Blue Cross of Connecticut Anthem Blue Cross of Indiana Anthem Blue Cross of Kentucky

American Medical Association

(AMA)

Anthem Blue Cross of Neinacky Anthem Blue Cross of Maine Anthem Blue Cross of Missouri Anthem Blue Cross of Nevada Anthem Blue Cross of New Hampshire Anthem Blue Cross of New Hampshire Anthem Blue Cross of Ohio Anthem Blue Cross of Virginia Anthem Blue Cross of New Hampshire Anthem Blue Cross of Virginia Anthem Cross of Virginia Anthem Blue Cross of Virginia Anthe Arizona Health Care Cost Containment System ASC X12 AspenPointe Health Network athenahealth, Inc. Atlantic Integrated Health **Aultcare** Automated HealthCare Solutions (AHCS)/EZ Verify and Validate Availity, LLC Avesis Third Party Administrators, Inc.

AvMed Health Plans

В

Bakersfield Family Medical Group Baptist Health South Florida Beacon Health Options Beacon Health Strategies Beacon Health, LLC Beth Israel Deaconess Provider Organization **Blue Cross Blue Shield** Association (BCBSA) Blue Cross Blue Shield of Alabama Blue Cross Blue Shield of Arizona Blue Cross Blue Shielf of California Blue Cross Blue Shield of Florida / Health Options, Inc. Blue Cross Blue Shield of Georgia Blue Cross Blue Shield of Illinois Blue Cross Blue Shield of Kansas Blue Cross Blue Shield of Kansas City Blue Cross Blue Shield of Louisiana Blue Cross Blue Shield of Massachusetts **Blue Cross Blue Shield of** Michigan Blue Cross Blue Shield of Montana

Blue Cross Blue Shield of

Nebraska

Blue Cross Blue Shield of New Mexico

Blue Cross Blue Shield of North Carolina

Blue Cross Blue Shield of North Eastern Pennsylvania Blue Cross Blue Shield of Oklahoma

Blue Cross Blue Shield of Tennessee

Blue Cross Blue Shield of Texas Blue Cross Blue Shield of Western New York Boston Medical Center HealthNet Plan Brattleboro Memorial Hospital Brattleboro Retreat Bridgeway of Arizona Bronx United IPA Buckeye Community Health Plan

С

California Dept of Health Care Services California Health And Wellness Plan California IPA Cameron Memorial Community Hospital Capital Blue Cross Capital District Physicians' Health Plan **Capital Vision Services Cardinal Health Partners** Cardinal Innovations Healthcare Solutions Care1st of Arizona CareCentrix **CareFirst BlueCross BlueShield** CarePoint Health Plans CareSource Management Group Carpenters' Benefit Plan

CDPHP CeltiCare Family Health Plan Cenpatico Behavioral Health

Censeo Health **Centene Corporation** Center Care Health Benefit Programs CenterLight Healthcare Centers Plan for Healthy Living New York, LLC CentMass Association of Physicians, Inc. Central Ohio Primary Care Physicians Centurion Vermont Century PHO, Inc. Ceridian Corporation Cerner Change Healthcare (formerly Emdeon) Children's Community Health Plan Children's Medical Center Health Plan Children's Hospital Medical Center Childrens Mercy Pediatric Care Network Chiropractic Services Management, LLC CHRISTUS Health Cigna CIGNA Behavioral Health **CIGNA-Healthsprings** ClaimRemedi Cleveland Clinic Health System Physician Organization CMDP CMS Cap Management Systems COAIM Health IPA Cognizant Cognosante CollabHealth Plan Services, Inc. **Colonial Cooperative Care** Colorado Access Colorado Choice Health Plans

Cenpatico of Arizona

Colorado Physical Therapy Network Community Care IPA Community Care Physicians Community Eye Care Community First Health Plans Community Health and Immunization Services, LLC Community Health Center Network (CHCN) Community Health Choice, Inc. Community Health Group **Community Health Options** Community Health Plan of Washington Community Health Solutions of America, Inc. Community Health Systems (CHS) Community Health Systems Professional Services Corporation Community Medical Group, Inc. Community Network for Behavioral Healthcare Community Partners of Southern Arizona Compass Health, Inc. Compass IPA ComplexCare Solutions, Inc. Comprehensive Health Management, Inc Comprehensive Health Services,

Inc. ComPsych Concentra Health Services, Inc. Concern: FAP Concordia Behavioral Health Conduent (Formerly Xerox & ACS EDI Gateway) Confluence Health Conifer Value-Based Care, LLC ConnectiCare Inc. Connecticut Judicial Branch. Court **Operations and Court Support** Service Division Connective RX Consumers' Choice Health Plan Continuum Health Partners Cook County Health & Hospital System Coordinated Care Copley Hospital Corinthian Medical IPA Cornerstone Alliance, Inc.

Corvel Crown City Medical Group Crystal Run Health Plan, LLC CSG Government Solutions CSRA (CSC)

D

Davis Vision Deaconess Health Plans Delta Dental of Idaho Delta Dental of Massachusetts Delta Dental Plans Association DentaQuest Dental Health & Wellness, Inc. Denver Health Medical Plan DesPeres Hospital Detroit Medical Centers Devon Health Services, Inc. Doc Clear USA Driscoll Children's Health Plan DST Health Solutions

E

East Carolina Behavioral Health IMF/MCO East Georgia Physicians Group Edifecs Elderplan ElderServe Health, Inc. EmblemHealth FMI Health Emory Healthcare Empire Blue Cross Blue Shield **Employee Health Systems** Employer Direct Health Care Envolve Vision Benefits Epic e-Psvchiatrv ESI-Employee Assistance Group Eskenazi Medical Group ESPRIT Medical Care Evergreen Health Cooperative, Inc. Evolent Health ExamOne Excellus Blue Cross Blue Shield Excelsior Medical, IPA, LLC EyeMed Vision Care

F

Fairfax Falls Church Community Services Board Fallon Community Health Plan Family Health America Family Health Network Federal Reserve Bank of Atlanta FEI Behavioral Health Fidelis Care New York Fifth Third Bank First Care Health Plans First Choice PHO First Community Health Florida Agency for Health Care Administration Florida Health Plan Florida Hospital Florida True Health Foresight Medical d/b/a Encompass Specialty Network Freedom Health Fresenius Health Partners, Inc. FrontPath Health Coalition

G

Gateway Health Plan **GE** Healthcare Geisinger Health Plan **General Vision Services** Genesis Eldercare Rehab Services LLC Genesis HealthCare System Genesis Physician Group Georgetown University Hospital Georgia Health Network Gifford Medical Center Gold Coast Health Plan Government Employees Health Association, Inc. (GEHA) Government Management Services Grace Cottage Hospital Greater New York Hospital Association (GNYHA) Greater Tri-Cities IPA GuildNet GWU-Medical Faculty Associates, Inc.

H 👘

Hap Midwest Health Plan Harbor Health Plan Harvard Pilgrim HealthCare Hawaii Western Management Group **HCA Shared Services** Health Alliance Medical Plan Health Alliance of the South Health Care Alliance Pool (HCAP) Health Care Service Corporation Health Choice Arizona Health Plan Health First Health Plans Health First Network, Inc. Florida Health Level 7 (HL7) Health Net Federal Services **Health Net, Inc.** Health New England Health Partners Health Plan of San Mateo Health Plan Services Health Plus Physicians Organization Health Services for Children with Special Needs Healthcare Business Management Association Healthcare Financial Management Association Healthcare Management Systems HealthCare Partners Medical Group **HEALTHeNET** Healthfirst Management Services, LIC HealthNet Federal Services, LLC HealthNow New York, Inc. HealthNow* HealthOne Alliance HealthSmart Henry Ford Health System Heritage Health Systems, Inc. Heritage Vision Plan Highmark, Inc. Hillcrest Family Health Services HIP Health Plan of New York Holy Name Medical Center

Holzer Health System

Home State Health Plan

Horizon Health

Horizon Blue Cross Blue Shield of New Jersev

HP Enterprise Services, LLC HS1 Medical Management, Inc. Humana, Inc.

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iCare Health Options Imagine Health Independence Blue Cross Independence Care System Independence Medical Group Independent Health Independent Living Systems, LLC Independent Physician Association of Georgia/EHS Indiana Pro Health Network Indiana University Health Industry Buying Group Inland Valleys, IPA inMediata Inova Health System INSPIRIS, Inc. InstaMed InteCare, Inc. IntegraNet Physician Resources, Inc. Integrated Care Partners, LLC Integrated Solutions Health Network **INTotal Health** IPA of North Jersey IPN IU Health Goshen Hospital/ Indiana Lakes MCO

J.

Jai Medical Systems, INC. Johns Hopkins Healthcare JSA Healthcare Corporation Justice Health Solutions, LLC

K

Kaiser Kaiser Foundation Health Plan of the Mid-Atlantic States

Kaiser Permanente Kalos Health Kansas Department of Health and Environment Kansas Superior Select Kent County Health Services, Inc. (PHO) Kentucky Medical Services Foundation, Inc. Kentucky Orthopedic Rehab Team, LLC Kentucky Primary Care Association Key Medical Group Keystone First Health Plan/ AmeriHealth Caritas Health Plan Kingman Regional Medical Center

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Laboratory Corporation of America Lakewood IPA LaSalle Medical Associates Leon Medical Centers Health Plans Lewis-Gale Physicians, LLC Liberty Dental Plan Corporation LifePoint Health Logistics Health Lone Star Circle of Care Louisiana Medicaid – Molina Lumeris, Inc.

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Magellan Health Services MagnaCare Administrative Services, LLC Magnolia Health Plan Magnum Health Plan, Inc. Managed Care of North America, Inc Managed Health Care Administration, Inc. Managed Health Network Managed Health Services MAPFRE MARCH Vision Care Maverick Medical Group Mavo Clinic MBX Medical Billing Experts, LLC MCCI Medical Group

McLaren Physician Hospital Organization MDwise Care Select MedCost LLC Medical Group Management Association (MGMA) Medical Mutual of Ohio Medichoice IPA MEDIX Consulting LLC MEDNAX Services, Inc. MedStar Family Choice, Inc. MedTranDirect MedXM Memorial Hermann Health Solutions Memorial Hospital of Rhode Island Mercy Care Plan Mercy Health System PHO, Inc. Mercy Maricopa Integrated Care Mercy Physicians Medical Group Meridian Health Plan Merit Independent Physicians Association, LLC MET Healthcare Solutions Metl ife Metro West Medical Practice Association Metroplex Pathology Associates MetroPlus Health Plan Miami Jewish Health Michigan Department of Community Health Michigan Public Health Institute Minnesota Department of Health Minnesota Department of Human Services Missouri Health Plus Missouri HealthNet Division Mobility Medical, Inc. Molina Healthcare of California Molina Healthcare of Florida Molina Healthcare of New Mexico Molina Healthcare of Ohio Molina Healthcare of Utah Molina Healthcare of Washington Montefiore Medical Center in New York Mosaic IPA Mount Kisco Medical Group, PC

McLaren Health Plans

Mt Carmel Health System Mt Carmel Health Plan/Medigold Multicultural Primary Care Medical Group Multiplan MVP Health Plan, Inc.

Ν

NACHA - The Electronic Payments Association NASW Risk Retention Group, Inc. National Committee for Quality Assurance (NCQA) National Council for Prescription Drug Programs (NCPDP) National Medicaid EDI Healthcare Work Group (NMEH) National Rehabilitation Hospital National Vision Administrators National Vision Nationwide Children's Hospital Nationwide Optometry P.C. NAVCP Credentialing Alliance NaviNet Neighborhood Health Plan Neighborhood Health Plan of Rhode Island Network Health Plan Network Solutions, IPA New Avenues, Inc. New Directions Behavioral Health New England Physician Alliance New Hampshire Healthy Families New Jersey Manufacturers Insurance Company New Mexico Health Connections New York State Catholic Health Plan d/b/a Fidelis Care New York Next Level Health Partners, LLC NextGen Healthcare Information Systems, Inc. NJ Shore (WEDI SNIP NY Affiliate) North American Partners in Anesthesia North Carolina Council of Community Programs North Coast Professional

Company LLC

North Country Health System North Dakota Medicaid Northeast Alabama Physicians Northeast Alabama Primary Healthcare Northeastern Vermont Regional Hospital Northwest Georgia Physicians Association Northwest Physicians Network, LLC. Northwestern Medical Center, Inc. Norton Healthcare, Inc. NYU Langone Medical Center

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Oakland Physician Network Services Occupational Managed Care Alliance/Provider Net Ohio Health Choice OhioHealth Group, Ltd. Oklahoma Employees Group Insurance Division Old Pueblo Practice Management One Call Care Management **OneHealthPort** Online Care Network II **OptumHealth Care Solutions-**Physical Health Oregon Department of Human Services Oregon Health Authority Ortho NorthEast (ONE) OrthoNet Oscar Insurance Corporation **OSS** Orthopedic Hospital OSU Health Plan, Inc. Owensboro Community Health Network

Ρ

Palladian Muscular Skeletal Health Palmetto GBA Paramount Health Paramount Health Options Parkview Health Plan Services Passport Health PaySpan

Peace River Center Peach State Health Plan Pennsylvania Department of Public Welfare People's Health Phoenix Children's Hospital Phoenix Health Plan Physician Associates of Middle Georgia Physician Partners IPA, Inc. Physician Staffing Inc./Community Hospitalist Physicians Health Plan of Mid-Michigan Physicians Health Plan of Northern Indiana, Inc. Physicians Medical Group of San Jose, Inc. Physicians of Coastal Georgia Physicians of Southwest Washington, LLC Piedmont Community Health Plan Pinehurst Medical Clinic Pinnacle Health PHO Pipefitters* Planned Parenthood of Metropolitan Washington DC, Inc. Platinum Preferred Healthcare Network, PLLC d/b/a Platinum Physician Associates PNC Bank PNT Data Corp Political Subdivision Workers' Compensation Alliance Porter Hospital Practice Resources, LLC Preferred Care Partners, Inc. Preferred Health Plan Preferred IPA of California Premera Blue Cross Blure Shield Premier Care IPA Premier Eye Care of Florida, LLC Premier Health Group Premier Health Group Premier Physician Support Services Presence Health Partners

Prestige Health Choice

Primary Care Associates Medical Group Primary Care Association, LLC Primary Care of Northern Ohio Primary Partner Care Management Group, Inc. Primary Provider Management Company, Inc. Prime Care Health Group PrimeCare Medical Network, Inc. Prime Community Care of the Central Vallev Prime Health Services Priority Health Private Sector Technology Group Privia Health ProgressHealth PHO Prospect Medical Group Provider Health Link Louisiana Provider Network Alliance, LLC Provider Partners Health Plan Provider Partners Health Plan of Pennsylvania ProviDRs Care Psychcare Purchase Physicians Organization

Q

Q Point QualCare Quality Health Plans of New York, Inc.

R

Rayn Healthcare Alliance RealMed, An Availity Company Recondo Technology, Inc. Recovery Centers of America RelayHealth Resurrection Physicians Provider Group, Inc. Rideout Medical Associates, Inc. River City Medical Group Riverside Health Rochester Community IPA, Inc. (RCIPA) Rocky Mountain Health Plans Rocky Mountain Human Services

Rogers Memorial Hospital Inc. Rutland Regional Medical Center

S

Saint Francis HealthCare Partners (formerly The Saint Francis PHO) Saint Louis University Hospital Saint Luke's Physician Specialists, LLC Salisbury Health Group. LLC Sandhills Center Sarasota Memorial Health Care System Secure Health Plans of Georgia SecureCare, Inc. Select Health of South Carolina Sendero Health Plan Senior Whole Health, LLC Sentara Healthcare Seoul Medical Group Seton Insurance Services SHC Medical Partners SightCare SIHO Insurance Services Silver Rock Risk Solutions Simply Healthcare Smoky Mountain Center Solstice Benefits South Florida Community Care Network, LLC South Florida Vision South Georgia Physician Network, LLC South Georgia Physicians Association, LLC South Shore Rockaways IPA Southwest Network Southwestern Vermont Medical Center

Sovereign Phoenix IPA

Space Center IPA

Spreemo, Inc.

St. Mary's PHO

Inc.

U.S. Retina Special Care Management, LLC Spectera Eyecare Networks Unicare Springfield Medical Care Systems, St. Francis Health Network St. John's Mercy Health Network

St. Vincent IPA Medical Corporation Stark Regional PHO State of Connecticut Judicial Branch Steward Medical Group Suburban Health Organization SummaCare Sunflower State Health Plan Superior Health Plan - Texas

т

Tampa General Hospital Telecare Tenet Health TennCare-State of Tennessee Medicaid Texas Professional Healthcare Alliance The Association of Primary Care Physicians (APCP) The Health Plan, Inc. The Institute for Family Health The SSI Group, Inc. The University of Arizona Health Plans The University of Vermont Medical Center **TIBCO Software Inc.** Torchmark* Total Health Care TPN Tribute Health Plan TRICARE Trillium Health Services TriState Health Partners TriWest Healthcare Alliance TRUSTED Health Plan, Inc. Tufts Health Plan

U

Ultimate Health Plans, Inc. Unified Physician Management Unified Physicians Network, Inc. Unison Administrative Services United Behavioral Health/US Behavorial Health Plan

United Healthcare Dental United Physicians United States Centers for Medicare and Medicaid Services (CMS) United States Department of **Treasury Financial Management UnitedHealth Group** Unity Healthcare University Medicine Foundation University of Chicago Medicine Care Network University of Louisville Physicians University of Missouri - University Health University of Pittsburgh Medical Center University of Toledo Physicians University of Utah Health Plans University Physicians Network **UPMC** Health Plan Insurances Services Division US Department of Veterans Affairs US Family Health Plan at St Vincent Catholic Medical Centers **US Medical Management** US Physical Therapy, Inc. US Vision Utah Health Information Network (UHIN) Utilization Review Accreditation Commission (URAC)

V

Vale-U-Health Valley Baptist Health Plans Valley Health Plan Santa Clara County Valley Obstetrics and Gynecology, PC Value Options Vanderbilt University Vantage Health Plans Vantage Oncology, LLC Ventanex Vermont Hospital Association Vermont Managed Care Vibra Health Plan VillageCareMAX Virginia Mason Medical Center

Virginia Premier Health Plan VISA Inc. Vision Benefits of America, Inc. Vision Service Plan Vision Source Texas IPA, PLLC Vista Health Plan VitalMD Group Holding, LLC **VNSNY CHOICE** Vohra Health Services Vyne Medical (Formerly Medical Electronic Attachment, Inc.)

W

Washington Health Plan Washington State Office of the Insurance Commissioner WeCare of New York Wellcare WellComp Managed Care Services, Inc. WellMed Medical Management, Inc. West Virginia Superior Select WinFertility Wipro Infocrossing Women and Infants PHO of Rhode Island Work Group for Electronic Data Interchange (WEDI) Workers' Compensation Trust

X-Y-Z

YourCare Health Plan ZirMed



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