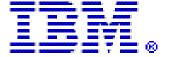


Measuring CORE ROI: an IBM Study Update

CAQH Administrative Simplification Conference September 25, 2008



Agenda

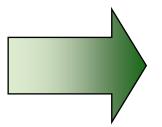
- Goals and Objectives
- Anticipated Benefits
- Approach
- Target Market Areas
- Status





Objectives of CORE Measures of Success

- 1. Quantify benefits of CORE Phase I rules
 - By stakeholder type that can receive CORE certification, measure specific impact
 - Financial
 - Non-financial
 - Unanticipated outcomes
- 2. Develop objective case studies
- 3. Share experience and benefits realized by early adopters of CORE



Goal:

Promote market adoption of CORE rules





IBM recognizes CORE's value in promoting administrative efficiency in the healthcare ecosystem

As a large employer with a self-funded benefit plan

- Need to keep costs down to maintain global competitiveness
- Desire to maintain high quality, appropriate care
- Recognize administrative simplification as a method to achieve these goals

As a corporate citizen

- Promote and encourage innovation in healthcare
- Support administrative efficiency and transparency in the US healthcare market

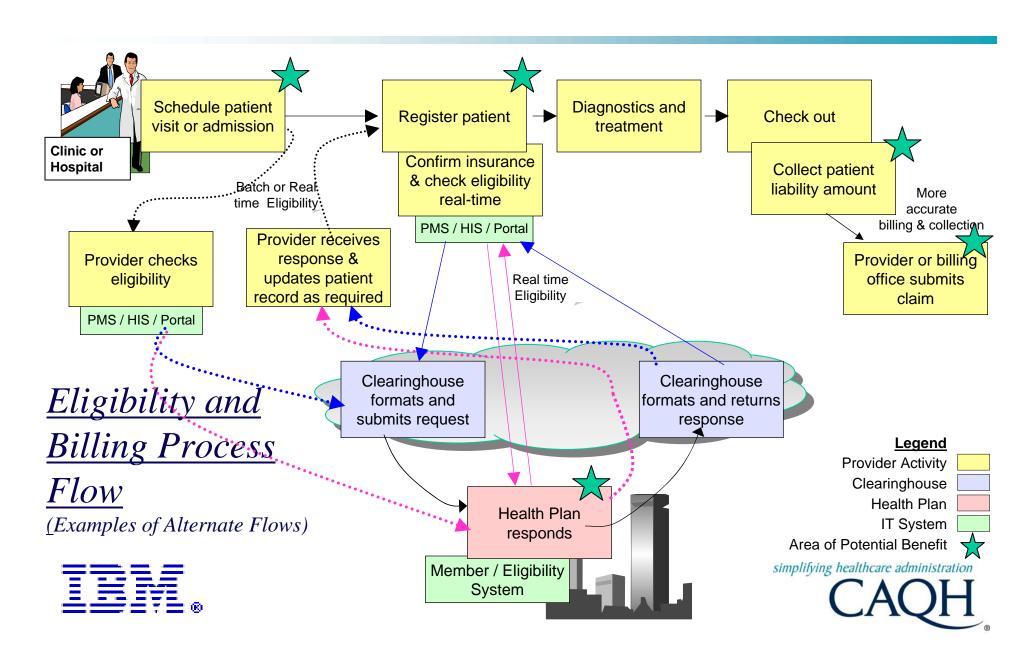
As a healthcare solutions vendor

- Work with clients from all segments of healthcare industry to streamline processes and modernize systems
- · Look for leading practices and and point solutions that can be leveraged
- Seek partners and alliances with compatible organizations so that together we can help our clients achieve their goals





Benefits may be realized in verification and downstream processes



CORE Phase I: Expected Impact

Decrease Meet Patient Administrative Expectations Costs Wait time Call center Personal financial Registration responsibility Claims processing/billing Mail room **Improve** EDI management **Financial Measures** Increase Reduced denials **Satisfaction** Improved POS Partners collections Patients Decreased bad debt Staff Reduced cost





CORE Benefit Measure Examples

Health Plans

- Cost savings from provider shift toward less costly electronic eligibility verifications
- Decreased call center volumes
- Reduced claim denials and rework related to eligibility/ benefits
- Improved member and provider satisfaction

Clearinghouses/Vendors

- Increased transaction volumes
- Decreased call center volumes
- Revenue enhancement due to new customers and/or increased transaction volumes
- Improved customer and staff satisfaction

Providers

- Quicker registration and lower costs due to increased use of electronic eligibility verification and real-time transactions
- Improved cash collection at time of service
- Decreased customer service calls and due to missing/ incorrect insurance info
- Reduced claim denials and rebilling due to incorrect insurance info
- Reduced bad debt and collection expenses
- Improved patient and staff satisfaction
 - Simpler, predictable process
 - More accurate and timely estimates of patient financial responsibility
 - Less rework





CORE Measures Study Approach

- Perform cost / benefit analysis
- Capture and analyze performance metrics for 3-month periods prior to and following CORE Phase I adoption by the health plan
 - Expenses of adoption
 - Administrative costs
 - Customer/partner/staff satisfaction
 - Financial results
- Gather data from participating CORE-certified health plans and their selected providers and clearinghouses
 - Three health plans
 - Three clearinghouses
 - Three or more providers (still recruiting)
- Supplement quantitative data with qualitative experience and interviews





Target Market Areas

Target market areas were selected based on several criteria

- Required Criteria
 - Health plans participating in the study are active in the market
 - Market is served by CORE-certified clearinghouses
- Desired Criteria
 - Market share of CORE-certified health plans is 40% or greater
 - State or regional initiatives to lower healthcare costs or improve efficiency and effectiveness of healthcare transactions

Selected markets represent diverse regions

- California
- North Carolina
- New York
- Texas





Status

- Data gathering is underway
- Analysis is beginning now with early data submitted via agreedupon MS Excel data collection tool
- Some preliminary results
 - Substantial adoption of real-time verifications
 - Steady/declining cost of electronic eligibility requests while cost of phone requests are rising in concert with wage rates
 - Some RFPs to vendors are including qualification questions about CORE certification
- Results will be available in 4th quarter
 - CAQH website
 - Reach out to CORE participants
 - Present at conferences
 - White paper





simplifying healthcare administration



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